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Business and Human Rights Resource Center Attn: Christen Dobson & Marti Flacks 120 Wall Street, 16FL New York, NY 10005

Dear Christen and Marti,

Thank you for the opportunity to respond to the reference to ConocoPhillips in the Union of Concerned Scientists article and the study published in *Climatic Change*.

At ConocoPhillips, we operate responsibly and take climate change issues seriously; <u>managing greenhouse gas emissions</u> in our operations and <u>integrating climate</u> <u>change-related activities and goals</u> into our business planning. We recognize the benefits of efficient use of our products and <u>the role natural gas plays in reducing</u> <u>global emissions</u>.

Best regards,

Lloyd Visser Head of Sustainable Development